

ECONOMIC REGENERATION DELIVERY PLAN

2021-2022

ACTION PLAN

**LIVE
LEARN
WORK
INVEST
VISIT**

The Economic Regeneration Delivery Plan is a key strategic document which is aligned with The Plan for North Lanarkshire and other key strategies, policies and plans.

Together this strategic policy framework ensures that work is aligned with our priorities and enables the required resources and working practices needed to facilitate delivery of the shared ambition.

As a high-level investment framework, the Economic Regeneration Delivery Plan will be aligned with our composite capital programme and will be refreshed at the end of the current programme in 2022/23.

This Action Plan supports delivery of the Economic Regeneration Delivery Plan. It will be monitored and updated annually. Future updates can be found at www.northlanarkshire.gov.uk/ERDP



Theme: Live							
Priority 1: We will help deliver the homes North Lanarkshire needs to grow							
	Key Action	Milestone	Target	Baseline	Timescale	Lead team	
1.1	Ensure our future housing mix supports social inclusion and economic growth	Deliver the NL Homes Programme	300 new council homes (including open market purchases)	Total new council homes up to April 2019 – 766	2021/22	New Supply	
			5,000 new council homes (including open market purchases)	2019/20 – 282 new council homes completed			2035
		Enable the private sector to support the delivery of the NL Homes Programme	Progress delivery of acquisitions of new build housing from the private sector through the Development Pathfinder approach and other partnership arrangements	2019/20 – Development Pathfinder approach developed	2020/21 – 300 potential new homes identified	2023	New Supply
		Prepare and support the delivery of the Strategic Housing Investment Plan (SHIP)	Annual SHIP prepared which identifies suitable deliverable sites to meet Local Housing Strategy priorities and maximise the use of available Scottish Government investment	2018/19 – 396 affordable homes completed and £27.288m grant funding secured for North Lanarkshire	2019/20 – 445 affordable homes completed and £38.730m grant funding secured for North Lanarkshire	Annual	New Supply
1.2	Ensure our homes are sustainable, digitally connected and fit for purpose	Develop demonstrator projects which support the council's ambition for digitally connected and carbon neutral living	Develop interactive smart home standard for use in new build homes	n/a	2023	New Supply/ Housing Solutions	
			Pilot 'Smart Homes' technologies at Kerr Grieve Court	n/a			
			Develop and implement pilot approach for 'Low Carbon Living' at Holehills/Northburn developments	n/a			
Key Performance Indicators							
Number of new house completions Number of Open Market Purchase Scheme completions NLC housing (base rental growth) Net carbon reduction (tonnes CO2 reduction) Household connectivity capacity (% of new build housing with high quality digital infrastructure capacity)							

Theme: Invest						
Priority 2: We will reshape and repopulate our town centres						
	Key Action	Milestone	Target	Baseline	Timescale	Lead team
2.1	Develop and deliver aspirational visions for the future of each of our town centres	Develop town centre vision plans	Finalise the development of town centre vision plans in consultation with key stakeholders and communities	Draft Visions approved by Committee March 2020.	2021	Growth
		Progress the development of Action Plans for each of our town centres (to support the delivery of the Visions and guide strategic investment and development across our towns)	Complete and seek approval for a minimum of one town centre action plan (subsequently rolling out agreed format across remaining seven town centres)	n/a	2022	Growth
2.2	Develop a sense of place by protecting, repurposing or redeveloping vacant, derelict or unused priority buildings and sites within our town centres and investing in town centre regeneration activity that will support the delivery of the town visions	Develop and implement plans to repurpose or redevelop vacant, derelict or unused priority buildings and sites within our town centres	Develop options for the delivery of seven priority town centre projects to ensure NLC have 'shovel ready' projects that can help secure Scottish Government planned investment for 'Town Centres' and 'Place' over the next 5 years as outlined within Scotland's Infrastructure Investment Plan (2020). These pipeline projects will include: <ul style="list-style-type: none"> • Main Street (Coatbridge) • Airdrie Town House • Bellshill FSS, Registry Office & Money Advice Centre • Kingshouse (Wishaw) • Former Methodist Church (Wishaw) • Two identified key sites in Wishaw and Motherwell Town Centres (not currently in NLC ownership) 	2019/21 – Feasibility and initial design works completed for five town centre redevelopment/ regeneration projects: <ul style="list-style-type: none"> • Motherwell YMCA • Anvil Block (Wishaw) • Motherwell Old Town Hall • Bank Street (Coatbridge) • Kildonan Street (Coatbridge) 	2022	Growth/New Supply

Theme: Invest						
Priority 2: We will reshape and repopulate our town centres						
	Key Action	Milestone	Target	Baseline	Timescale	Lead team
2.2 cont.	Develop a sense of place by protecting, repurposing or redeveloping vacant, derelict or unused priority buildings and sites within our town centres and investing in town centre regeneration activity that will support the delivery of the town visions	Develop and implement plans to repurpose or redevelop vacant, derelict or unused priority buildings and sites within our town centres	630 new town centre homes completed via Affordable Housing Supply Programme (2019/20 to 2022/23)	2017/18 - 159 town centre homes completed 2018/19 – 66 town centre homes completed 2019/21 – 52 town centre homes completed to December 2020	2023	Growth/New Supply
		Invest in enabling works that will support the delivery of key regeneration projects within our towns through, for example, New Supply, partners, or the private sector	Further enabling investment from NLC's Capital Programme of a minimum of £5m for key town centre projects over 2021/22	£5.1m enabling investment made/ projected between April 2019 and March 2021 through a range of Ambition and TCF funding	2022	Growth
2.3	Ensure our investment in town centres contribute to the council's ambitions for carbon reduction and digital connectivity	Integrate, where possible, town centre developments as part of the council's digital anchor tenant model	Identify where possible potential anchor tenant properties within each town centre	n/a	2022	Growth/ New Supply/ Environmental Assets
		Incorporate digital infrastructure as part of town centre projects	Incorporate the provision of digital infrastructure within all design and works tenders for town centre active travel projects	n/a	2022	
		Develop a town centre EV charging demonstrator project that can be rolled out across our town centres	Take forward a full application to the Scottish Government's Switched on Towns & Cities Fund (subject to the continuation of this grant programme)	Switched on Towns & Cities Fund Feasibility Study for Motherwell and Ravenscraig completed by the Energy Savings Trust in 2020	2022	

Theme: Invest						
Priority 2: We will reshape and repopulate our town centres						
	Key Action	Milestone	Target	Baseline	Timescale	Lead team
2.4	Support the delivery of North Lanarkshire's Active Travel Strategy	Progress the development and delivery of 'Local Neighbourhood Active Travel Routes' and proposals for '20 Minute Neighbourhoods'	Design and develop Local Neighbourhood Active Travel Routes (supporting anticipated investment of £1.3m for the upgrade/creation of an anticipated 6km of key town centre routes by 2023)	2019-21 - £1m investment made in Neighbourhood Active Travel Routes	2023	Growth/ Environmental Assets
Key Performance Indicators						
Number of key town centre buildings and/or sites re-purposed/redeveloped Investment made in town centres enabling developments External funding secured for town centre regeneration projects (including town centre active travel projects) Net carbon reduction (tonnes CO2 reduction) Town centre connectivity capacity (metres of new ducting/cabling and number of town centre properties fibre enabled) Km of 'Local Neighbourhood Active Travel Routes' improved or developed Number of new housing development within town centres/edge of town						

Theme: Work						
Priority 3: We will enable our people and businesses to thrive						
	Key Action	Milestone	Target	Baseline	Timescale	Lead team
3.1	Maximise the use of our marketable land and assets through the development of business and industrial infrastructure	Improve the provision of high-quality business and industrial space either directly or through our ALEOs and Joint Ventures	NLC investment of a minimum of £2m for key business and industrial infrastructure projects between 2021/22 and 2022/23	2020/21 - £0.37m Ambition funding invested in business and Industrial Infrastructure	2023	Growth
			2.5ha of land improved or developed (by NLC/NLC ALEO) for industrial or business use between 2021/22 and 2022/23	2017/18 – 1.41ha improved/enabled 2018/19 – 0.46ha improved/enabled 2019/20 – 15.3ha improved/enabled		
			£5.5m external investment secured (by NLC/NLC ALEO) for business and industrial infrastructure between 2021/22 and 2022/23 64,000sq. ft of new business and industrial workspace completed (by NLC/NLC ALEO) between 2021/22 and 2022/23	2017/18 - £4.91m investment secured 2018/19 - £2.64m investment secured 2019/20 - £1.40m investment secured 2020/21 - £0.95m investment secured 2017/18 – 20,000sq. ft completed 2018/19 – 18,000sq. ft completed 2019/20 – 0sq. ft completed		

Theme: Work						
Priority 3: We will enable our people and businesses to thrive						
	Key Action	Milestone	Target	Baseline	Timescale	Lead team
3.1 cont.	Maximise the use of our marketable land and assets through the development of business and industrial infrastructure	Enable private sector investment for business and industrial infrastructure	Work with Fusion Assets to procure joint venture private sector investment partners for a minimum of two new industrial/office developments	2018/19 – one Joint Venture Partnership established (Gartcosh Estates LLP) 2019/20 – 0 Joint Venture Partnerships established 2020/21– 0 Joint Venture Partnerships established	2023	Growth
			Ensure a pipeline of industrial/office development projects is in place for making use of NLC’s annual VDLF allocation for enabling works	NLC’s annual VDLF allocation has been used in part as enabling investment for industrial/office development since 2011/12	Ongoing	
			Explore options for alternative capital investment required to support enabling works delivered through Fusion Assets to avoid their over-reliance on the need for VDLF support (which remains subject to inclusion within the Scottish Governments annual Financial Settlement)	n/a	2022	
			Develop the business case required to support the capital investment required to re-finance Fusion Assets and help accelerate industrial/office construction works through JV partnerships	n/a	2022	

Theme: Work						
Priority 3: We will enable our people and businesses to thrive						
	Key Action	Milestone	Target	Baseline	Timescale	Lead team
3.2	Ensure our investment activities deliver inclusive growth	Support investment in local business infrastructure that will support the growth of micro-businesses and SMEs (particularly within recognised areas of need)	Complete the construction of 14 industrial start-up incubator units at Orbiston Street Industrial Estate in partnership with NLP	n/a	2021	Growth
			Deliver a regeneration scheme for Braidhurst Industrial Estate that can be used as a demonstrator project which can be rolled out for the renewal of older/edge of town industrial estates across North Lanarkshire	n/a	2023	Growth
			Ensure that NLC retain a pipeline of 'shovel ready' community-based business and industry projects that can meet the spend criteria and timescales of community based external funding programmes such as the Scottish Government's Regeneration Capital Grant Fund scheme.	NLC and their ALEOs has been successful in securing almost £8m from the RCGF programme (since 2013/14) to support new industrial and office developments	Ongoing	Growth
		Support investment in infrastructure to ensure that key business locations are digitally connected and that jobs are accessible to local communities	Develop designs for active travel routes which link local communities, arterial routes and transport hubs with key business locations along the A8/M8 corridor	n/a	2022	Growth
			Incorporate the provision of digital infrastructure for all design and works tenders for business and industrial development	n/a	Ongoing	
		Support investment in infrastructure that will support training and up-skilling	Undertake feasibility works for the development of a 'Construction Academy' that will be used to support the construction related employment and training opportunities to be provided through the ESCP	Initial discussions held with New College Lanarkshire	2022	Growth

Key Performance Indicators

Investment made towards the development of business and industrial infrastructure
Ha of land improved for business and industrial use
Ha of land brought into productive business use and removed from the V&DL register
External/private sector/loan funding secured for office and industrial development
Sq. ft of commercial workspace created or refurbished
Number of gross jobs created or safeguarded
Net carbon reduction (tonnes CO2 reduction)
Connectivity capacity of NL business locations (meters of new ducting/cabling and number of commercial properties fibre or 5G enabled)
Km of Active Travel Routes to key business locations improved or developed
Number of training places created

Theme: Invest						
Action Plan: We will connect North Lanarkshire						
	Key Action	Milestone	Target	Baseline	Timescale	Lead team
4.1	Deliver the City Deal Programme	Develop Ravenscraig Access Infrastructure to support the redevelopment of Ravenscraig and connect the M74 to M8 as part of Pan Lanarkshire Transport Corridor	Final approval (by City Deal Board) and works commence	Outline Business Case approved in October 2020 with the phased programme of works on track and due to be delivered between 2022 and 2025 (subject to NLC gap-funding availability)	2022	City Deal
			Project completion		2025	
		Construct East Airdrie Link Road as a key North South route as part of the Pan Lanarkshire Transport Corridor	Commencement of procurement for the main works contractor	Outline Business Case to the City Deal Cabinet for approval in February 2022	2023	City Deal
			Final approval (by City Deal Board) and works commence		2024	
			Project completion		2025	
		Improve Motherwell Town Centre transport interchange to support active and sustainable travel	Completion of Station Works	The station works are in progress and due to complete in December 2021 Feasibility commenced to procure Station forecourt/Muir Street works under 3rd party SCAPE Civils Scotland framework.	2021	City Deal
			Procurement of Forecourt/Muir Street Works		2021	
			Completion of Works		2022	
		Contribute to the installation of Orchard Farm roundabout to support development on the A8/M8	Outline Business Case to be submitted to the City Deal Cabinet	Planning permission for the Orchard Farm Roundabout secured in January 2020.	2021	City Deal
		Develop Eurocentral Park & Ride to improve A8/M8 corridor access and support local business opportunities	Outline Business Case to be submitted to the City Deal Cabinet	Transport Scotland have advised that a Strategic Transport Appraisal Guidance study is required for this project.	2021	City Deal

Theme: Invest						
Action Plan: We will connect North Lanarkshire						
	Key Action	Milestone	Target	Baseline	Timescale	Lead team
4.2	Ensure our investment infrastructure contributes to the council's ambitions for carbon reduction and digital connectivity	Support the delivery of EV infrastructure across North Lanarkshire and at key transport locations	Establish a NLC officer working group to co-ordinate the development of an EV Charging Strategy for North Lanarkshire	n/a	2021	Planning & Regeneration/ Environmental Assets
			Review delivery of EV charging provided through Project PACE to help support delivery of future EV charging Strategy and roll-out	Delivery of Project PACE to be completed by March 2021		
			Complete feasibility works for the development of a low-carbon EV charging hub at Eurocentral Park & Ride	Initial feasibility work requirements scoped out		
	Deliver a world-class digital infrastructure across North Lanarkshire	Procure a long-term connectivity delivery partner to provide connectivity services for the council and to deliver enhanced connectivity outcomes across North Lanarkshire for residents and businesses	Procurement ITT being scoped and finalised	2021	Business Solutions/ Enterprise	
		Develop pilot schemes as part of the procurement in areas such as Smart Business, Smart Homes, Smart Park, Smart Streets				
Key Performance Indicators						
Investment made in key infrastructure projects (including investment made in City Deal projects to date) Number of key infrastructure projects completed Economic impact of the City Deal Programme Net carbon reduction (tonnes CO2 reduction) Enhanced coverage, reach and take-up for fibre networks and gigabit services across North Lanarkshire						



Homage to our industrial past, Coatbridge

All images courtesy of Brian Cairns/Stevan Gilchrist

YOUR FEEDBACK

CONTACT

We want your views on our plans for the economic regeneration of North Lanarkshire.

You can provide written feedback by email to growthteam@northlan.gov.uk or by post to:

North Lanarkshire Council Growth Team,
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