

# ECONOMIC REGENERATION DELIVERY PLAN

## ACTION PLAN

2023 - 2024



**LIVE  
LEARN  
WORK  
INVEST  
VISIT**

The Economic Regeneration Delivery Plan is a key strategic document which is aligned to The Plan for North Lanarkshire and other key strategies, policies and plans.

Together this strategic policy framework ensures that work is aligned with our priorities and enables the required resources and working practices needed to facilitate delivery of the shared ambition.

As a high-level investment framework, the Economic Regeneration Delivery Plan will be aligned with our composite capital programme and will be refreshed again at the end of 2027/28.

This Action Plan supports delivery of the Economic Regeneration Delivery Plan. It will be monitored and updated annually. Future updates can be found at [www.northlanarkshire.gov.uk/ERDP](http://www.northlanarkshire.gov.uk/ERDP)



Theme: Live				
ERDP Priority 1: Developing housing that promotes improved quality of life and creates a better place to live				
	ERDP Action	Baseline	Target 2023-24	Lead Team
1.1	Deliver new build council homes via NLC's New Supply Programme.	Between 2010/11 and 2021/22 NLC has delivered 934 new build homes across the authority via the New Supply Programme alone.	Complete 276 new build council homes during 2023/24	New Supply
1.2	Bring homes into council ownership via NLC's Open Market /Empty Homes Purchase Schemes, including homes previously bought under the Right to Buy scheme	As of 31 March 2022, NLC had brought 560 homes into council ownership since the introduction of the Open Market /Empty Homes Purchase Schemes.	75 Open Market /Empty Homes Purchase Scheme completions during 2023/24	New Supply
1.3	Enable the private sector to support the delivery of the New Supply Programme, via off the shelf purchases.	As of 31 March 2022, NLC has acquired 117 new build homes from the private sector	Progress the delivery of a further 50 new build acquisitions during 2023/24.	New Supply
1.4	Prepare and support the delivery of the Strategic Housing Investment Plan (SHIP)	Between 2010/11 and 2021/22, 1,494 affordable homes have been delivered via the council's New Supply Programme and 1,862 by Registered Social Landlords (RSL's)	Prepare the 2024/25 SHIP which will identify sites to meet Local Housing Strategy priorities and maximises the use of available Scottish Government grant funding. Support the delivery of sites within the current 2023/24 SHIP.	New Supply

Theme: Invest				
ERDP Priority 2: Reshaping our town centres to ensure they provide modern and attractive centres that meet the needs of our communities				
	ERDP Action	Baseline	Target 2023-24	Lead Team
2.1	Co-produce a series of Town Action Plans with local communities to enable the realisation of the Town Visions.	Eight Town Visions were approved by committee in 2021.	Finalise the first four Town Action Plans in Airdrie, Cumbernauld, Motherwell and Wishaw.  Town Action Plans for Bellshill, Coatbridge, Kilsyth and Shotts in development for completion mid-2024.	Growth
2.2	Develop a sense of place by protecting, repurposing or redeveloping vacant, derelict or unused priority buildings and sites within our town centres and investing in town centre regeneration activity that will support the delivery of the Town Visions	Since the Growth Team was formed in 2019, 15 town centre properties/sites have been acquired across the authority with a view to either converting existing properties to residential developments, building new homes on cleared sites or upgrading commercial premises.	Continue to engage with local property/landowners with a view to acquiring key town centre properties/sites earmarked for conversion/improvement.	Growth
2.3		Between 2010/11 and 2021/22 there were 1,460 new homes delivered within North Lanarkshire's 8 town centres (including edge of town developments). These properties have been delivered via North Lanarkshire Council and Registered Social Landlords (RSL's).	Deliver or support the delivery of 52 new affordable homes within our town centres (including edge of town) during 2023/24	New Supply / Growth
2.4	Support new investment in North Lanarkshire's town centres.	£2.8m was secured via PBIP in 2021/22 and a further £2.4m in 2022/23.	Deliver the Scottish Government's Place Based Investment Programme allocation for 2023/24 (NB allocation still to be confirmed by Scottish Govt).	Growth
2.5		North Lanarkshire has submitted various funding bids over the course of the previous ERDP (2019-2023) including the UK Government's Levelling Up Fund and Community Renewal Funds.  North Lanarkshire secured more than £3.7m during 2021/22 and 2022/23 as part of the eighth and ninth rounds of the Scottish Government's Regeneration Capital Grant Fund (RCGF).  In January 2023 the council was awarded £9,225,000 from the UK government's Levelling Up Fund to support the delivery of the Cumbernauld Town Vision	Engage with local community organisations to enable applications to third party regeneration funds, where appropriate.  Continue to support 2 existing community led projects funded under previous RCGF rounds.  Submit bids to any relevant regeneration challenge funds announced by the UK Government, Scottish Government, or other relevant external funding bodies.	Growth

Theme: Work				
ERDP Priority 3: Improve our business and industrial infrastructure, creating opportunity for investment and for companies to start-up or relocate here				
	ERDP Action	Baseline	Target 2023-24	Lead Team
3.1	Improve the provision of high-quality business and industrial space either directly or through our ALEOs or Joint Ventures.	£1.334m invested in business and industry zoned land or upgrades to existing business and industrial infrastructure across North Lanarkshire between 2018/19 and 2021/22. This includes NLC and ALEO funding only.	NLC and Fusion Assets to invest a minimum of £2.3m in key business and industrial projects	Fusion Assets / Growth
3.2		£6.924m external, private or loan funding secured for investment in office and industrial developments across North Lanarkshire between 2018/19 and 2021/22.	£3.45m external funding (including private sector funding) to be secured by NLC/Fusion Assets for business and industrial infrastructure in 2023/24.	Fusion Assets / Growth
3.3		4.07ha of land remediated or improved for business and industry use across North Lanarkshire between 2018/19 and 2021/22.	2.0ha of land to be remediated or improved (by NLC or Fusion Assets) for business and industry use in 2023/24.	Fusion Assets/ Growth
3.4		69,910 sq.ft of commercial workspace created or refurbished as a result of investment by NLC, Fusion Assets or NLP across North Lanarkshire between 2018/19 and 2021/22.	16,500 sq.ft of business and industrial workspace to be created or refurbished by NLC, Fusion Assets and North Lanarkshire Properties in 2023/24.	Fusion Assets/ Growth
3.5	Ensure our investment opportunities deliver economic opportunities and outcomes for all	Stage 2 RCGF submission for Braidhurst Industrial Estate approved December 2021 - £1.8M RCGF awarded to project	Progress delivery of a regeneration scheme for Braidhurst Industrial Estate, including the provision of new start-up units and refurbishment of existing units owned by North Lanarkshire Properties.	Growth
3.6		N/A	Develop a Business and Industry Strategy in line with investment opportunities, site prioritisation and future market demand.	Growth

Theme: Invest				
ERPDP Priority 4: Improve our connectivity and develop new opportunities by transforming our road, rail and digital infrastructure				
	ERPDP Action	Baseline	Target 2023-24	Lead Team
4.1	Continue to deliver the City Deal Programme	Planning approval granted. Full Business Case (FBC) for the West Coast Mainline Crossing approved with works on site 2022/23.	Continue to progress delivery of Ravenscraig Access Infrastructure to support the redevelopment of Ravenscraig and connect the M74 to M8 as part of Pan Lanarkshire Transport Corridor. Complete West Coast Mainline Crossing. Full Business Case (FBC) approval for the Motherwell to Ravenscraig access (new roundabout at Airbles Road/Windmillhill Street junction; dual carriageway from the junction to Ravenscraig Regional Sports Facility Commence construction of Motherwell to Ravenscraig access.	Enterprise Projects
4.2		Ground investigation works complete. Preferred option for East Airdrie Link Road route identified.	Continue to progress delivery of the East Airdrie Link Road (EALR). Procure and appoint consultant team for Stage 3 (Detailed Design and Planning Application). Commence detailed design.	Enterprise Projects
4.3		Contractor (Balfour Beatty) appointed, and works have commenced on site.	Improve Motherwell Town Centre transport interchange to support active and sustainable travel. Complete works at Motherwell Rail Station (ScotRail) and Muir Street (NLC) during 2023/24.	Enterprise Projects
4.4		Outline Business Case (OBC) for A8/M8 Corridor Access Improvements project was approved by Glasgow City Region City Deal Cabinet in 2022.	Full Business Case approval for the Orchard Farm roundabout. Appointment of contractor to deliver the Orchard Farm Roundabout to support the development of key business and industrial sites on the A8/M8 corridor.	Enterprise Projects
4.5		The OBC for the A8/M8 Corridor Access Improvements project was approved by Glasgow City Region City Deal Cabinet in 2022. This included sustainable transport improvements and enables us to develop and design our proposals.	Progress delivery of the Eurocentral Strategic Active Travel project. Appoint consultants to develop detailed design proposals during 2023/24	Enterprise Projects

Theme: Invest				
ERDP Priority 4: Improve our connectivity and develop new opportunities by transforming our road, rail and digital infrastructure				
	ERDP Action	Baseline	Target 2023-24	Lead Team
4.6	Support and enable investment in active travel	Ravenscraig Active Travel Link (RATL) phase 1 complete – providing a new path enabling residents to walk, wheel and cycle. The path runs north from 'The Castings' housing development off Meadowhead Road to Ravenscraig Regional Sports Facility and 'The Craig' public park.	Deliver phase 2 of the RATL from Meadowhead Road to Robberhall Road.	Enterprise Projects
4.7		Funding secured via UK Shared Prosperity Fund - £75,000 allocated towards active travel feasibility studies.	Undertake feasibility studies to support the development of active travel routes across North Lanarkshire.	Infrastructure & Transportation / Enterprise Projects
4.8		7.8km of active travel routes enhanced or created between 2018/19 and 2021/22	A further 6km of active travel routes to be enhanced or created during 2023/24, linking communities, arterial routes and transport hubs with town centres and key business locations in North Lanarkshire.	Infrastructure & Transportation / Enterprise Projects
4.9	Deliver a worldclass digital Infrastructure across North Lanarkshire	Commsworld Ltd were appointed to deliver connectivity services in February 2022. The project to deliver Full Fibre connectivity through the Councils Wide Area Network is progressing well. To date, CommsWorld have delivered 162k metres of Fibre Infrastructure. 3 apprentices were recruited during 2022 via the NLC/Commsworld Shared Apprenticeship model.	Fibre infrastructure to be fully delivered by June 2023. This infrastructure is key to then enable other call off contracts, one of which is Public Wi-Fi, which when delivered, will be the single Public Wi-Fi service that will incorporate Town Centres and any public use buildings and spaces that are deemed to require it. This new infrastructure will be an enabler for further digital opportunities throughout North Lanarkshire. Through the Community Benefits and Added Value elements of the contract, key actions will be delivered throughout 2023-24 including: <ul style="list-style-type: none"> <li>Recruitment of additional 3 apprentices through the NLC/ Commsworld Shared Apprenticeship model.</li> <li>Continued delivery of SmartSTEM/ Young Enterprise Scotland programme in Schools</li> <li>Provision of work experience placements</li> <li>Delivery of a digital showcase for businesses</li> <li>Development of activity to maximise the uptake of Scottish and national broadband voucher schemes</li> <li>Development and delivery of actions to support community engagement, empowerment and capacity building</li> </ul>	Business Solutions



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