

# ECONOMIC REGENERATION DELIVERY PLAN

## ACTION PLAN

2024 - 2025



**LIVE  
LEARN  
WORK  
INVEST  
VISIT**

The Economic Regeneration Delivery Plan is a key strategic document which is aligned to The Plan for North Lanarkshire and other key strategies, policies and plans.

Together this strategic policy framework ensures that work is aligned with our priorities and enables the required resources and working practices needed to facilitate delivery of the shared ambition.

As a high-level investment framework, the Economic Regeneration Delivery Plan will be aligned with our composite capital programme and will be refreshed again at the end of 2027/28.

This Action Plan supports delivery of the Economic Regeneration Delivery Plan. It will be monitored and updated annually. Future updates can be found at [www.northlanarkshire.gov.uk/ERDP](http://www.northlanarkshire.gov.uk/ERDP)





Theme: Live				
ERDP Priority 1: Developing housing that promotes improved quality of life and creates a better place to live				
Reference No.	ERDP Priority	What we've delivered so far...	What we'll aim to deliver during 2024/25...	Lead Team
1.1	Continue to focus investment towards the council's affordable housing stock to make sure that the target of 5,000 new council homes for North Lanarkshire is reached by 2035	Between 2010/11 and 2022/23 NLC has delivered 1,016 new build homes across the authority via the New Supply Programme alone, with a further 334 scheduled to complete during 2023/24.	Completion of 268 new build homes during 2024/25.	New Supply
1.2		As of 31 March 2023, NLC has brought 630 homes into council ownership since the introduction of the Open Market/ Empty Homes Purchase Schemes, with a further 125 estimated to be completed during 2023/24.	100 Open Market/Empty Homes Purchase Scheme completions during 2024/25	New Supply
1.3		As of 31 March 2023, NLC has acquired 123 new build homes from the private sector, with a further 78 planned to be completed during 2023/24.	Complete the acquisition of 82 new build off the shelf units during 2024/25.	New Supply
1.4	Continue to support the delivery of the affordable housing programme including intermediate tenures such as mid- market rent	Between 2010/11 and 2022/23, 1,646 affordable homes have been delivered via the council's New Supply Programme and 2,319 by Registered Social Landlords (RSL's)	Prepare the 2025/26 Strategic Housing Investment Plan (SHIP) which will identify sites to meet Local Housing Strategy priorities and maximises the use of available Scottish Government grant funding. Support the delivery of sites within the current 2024/25 SHIP.	New Supply
1.5	Enable private sector housing development to support the local economy and the regeneration of strategic sites such as Ravenscraig.	2,659 private tenure houses were completed and occupied across North Lanarkshire between 2019/20 and 2022/23. A further 867 private tenure units are estimated to be completed during 2023/24.	943 private tenure units estimated to be completed during 2024/25.	Planning

Theme: Invest				
ERDP Priority 2: Reshaping our town centres to ensure they provide modern and attractive centres that meet the needs of our communities				
Reference No.	ERDP Priority	What we've delivered so far...	What we'll aim to deliver during 2024/25...	Lead Team
2.1	Establish and commence delivery of town action plans for all eight town centres (aligned with our approved town visions), agreeing short, medium and long-term investment plans for each.	Eight Town Visions were approved by committee in 2021. Town Action Plans have been developed and approved for Airdrie, Motherwell and Wishaw.	Finalise Town Action Plans for Bellshill, Kilsyth and Shotts.	Growth
2.2		Initial consultation has commenced with the Coatbridge Community. North Lanarkshire Council has had early discussions with the UK Government around the Long-Term Plan for the £20m Town Fund awarded to Coatbridge town centre.	Production and submission of a Town Action Plan for Coatbridge by August 2024, aligned to the UK Government's requirements for the Long-Term Plan for Towns funding to secure and draw down the first tranche of the £20 million allocated to Coatbridge over the next 10 years	Growth
2.3		NLC has acquired The Centre Cumbernauld, with the intention to demolish the building and redevelop Cumbernauld town centre.	Continue with The Centre Cumbernauld project, including business and stakeholder engagement.	Growth
2.4		Between 2010/11 and 2022/23 there were 1,663 new homes delivered within North Lanarkshire's town centres (including edge of town developments). These properties have been delivered by NLC and Registered Social Landlords (RSLs)	NLC and RSLs to deliver 105 new affordable homes within our town centres (including edge of town) during 2024/25.	Growth
2.5		Continue to prioritise funding and secure external investment for the regeneration of our town centres.	Placed Based Investment Programme secured so far: <ul style="list-style-type: none"> <li>• £2.807m in 2021/22</li> <li>• £2.436m in 2022/23</li> <li>• £1.698m in 2023/24</li> </ul>	Deliver the Scottish Government's Placed Based Investment Programme (PBIP) anticipated allocation of £1.698 million for 2024/25.

2.6		<p>£150k secured from Historic Environment Scotland (HES) and National Lottery Heritage Fund (NLHF) to develop plans during 2023/24 to deliver a heritage-led regeneration project in Airdrie.</p>	<p>Submit a final stage funding application for approximately £2.5m to HES and NHLF to support the Rediscovering Airdrie project.</p> <p>It is proposed that this project will include the redevelopment of Airdrie Library, the repurposing of Airdrie Town House, and shopfront improvements through grants to property owners.</p>	Growth
2.7		<p>NLC now has an established process in place for inviting Expressions of Interest from local community organisations, with support in place to submit external funding application forms where project ideas meet funding criteria.</p>	<p>Continue to promote and engage with local community organisations to enable external funding applications to third party regeneration funds, where appropriate (e.g. Scottish Government's Regeneration Capital Grant Fund)</p>	Growth
2.8		<p>NLC has a track record of supporting community led projects to secure funding, to deliver projects and draw down awarded funds.</p> <p>Project examples include Springhill Community Hub (Shotts) and The Well Hub (Motherwell)</p>	<p>Support community led projects, successfully funded under Scottish Government regeneration funds, including the Regeneration Capital Grant Fund (RCGF) and Vacant and Derelict Land Investment Programme (VDLIP)</p>	Growth
2.9	<p>Review how NLC can be more effective in addressing failing buildings in our town centres.</p>	<p>Since 2018/19, 58 town centre buildings or vacant sites have been re- purposed or redeveloped (including edge of town), across the authority.</p> <p>A further 20 properties/sites have been acquired by the council with a view to either converting existing properties to residential developments, building new homes on cleared sites or upgrading commercial premises.</p>	<p>Continue to engage with local property / landowners with a view to acquiring key town centre properties / sites earmarked for conversion / redevelopment.</p> <p>Where necessary, commence CPO processes, as a last resort, if failure to purchase a site would be detrimental to town centre regeneration plans.</p>	Growth

Theme: Invest				
ERDP Priority 3: Improving our business and industrial infrastructure, creating opportunities for investment and for companies to start-up or relocate here				
Reference No.	ERDP Priority	What we've delivered so far...	What we'll aim to deliver during 2024/25...	Lead Team
3.1	Promoting a mix of development across our motorway corridors and accessible business locations to support the development of our foundational economy as well as high-end growth	£2.85m invested in business and industry zoned land or upgrades to existing business and industrial infrastructure between 2018/19 and 2022/23.  This includes NLC and Arms-Length External Organisations only.	NLC and Fusion Assets to invest a minimum of £3 million in key business and industrial projects - (e.g. Condor Park and Braidhurst Industrial Estate)	Fusion Assets/Growth
3.2		£16.85m external, private or loan funding secured for investment in office and industrial developments across North Lanarkshire between 2018/19 and 2022/23.	£5 million external funding (including private sector funding) to be secured by NLC / Fusion Assets for business and industrial infrastructure in 2024/25	Fusion Assets
3.3		117,410 sq.ft of commercial workspace created as a result of investment by NLC, Fusion Assets or North Lanarkshire Properties across North Lanarkshire between 2018/19 and 2022/23.	27,300 sq.ft of business and industrial workspace to be created or refurbished by NLC, Fusion Assets and North Lanarkshire Properties in 2024/25.	Growth/NLP/Fusion Assets
3.4		Secured £1.9m from the Scottish Government's Regeneration Capital Grant Fund (RCGF) and £1.3m from the Place Based Investment Programme (PBIP) to support the delivery of the Braidhurst Industrial Estate project.  Appointed works contractor to deliver the project works.	Complete delivery of the Braidhurst Industrial Estate project.  This project will deliver 10 new build business start-up units and the refurbishment of 6 existing NLP owned units as well as environmental and infrastructure improvements throughout the estate.	Growth
3.5		N/A	Develop a Business and Industry strategy and related Action Plan which will form part of evidence base for next Local Development Plan.	Enterprise

3.6	Continuing to support enabling investment which brings our vacant and derelict land and brownfield sites into commercial use	7.74ha of land remediated or improved for business and industry use across North Lanarkshire between 2018/19 and 2022/23	4.5ha of land to be remediated or improved (by NLC or Fusion Assets) for business and industry use in 2024/25.	Fusion Assets/Growth
3.7	Improving how we record and respond to enquiries from businesses to provide a coordinated approach across relevant council services to help attract, retain and expand business and employment opportunities	A six-month Invest in NL pilot commenced September 2023 as part of the new Programme of Work. The primary aim of the Invest in NL advisory team is to facilitate investment in NL by providing a co-ordinated advisory service to help accelerate the statutory consent process for developers.	Progress delivery of the Invest in NL Programme of Work.	Place
3.8		NLC Business Solutions has been developing a Case Management System that will allow efficient and more detailed recording and reporting on the council's interactions with businesses. It will also offer a better customer experience by allowing local businesses 24/7 access to a broader range of council services at the click of a button, via their business account.	Deploy and promote the Case Management System to North Lanarkshire based businesses.	Enterprise
3.9	Building upon work which supports innovation and skill development through the development of sectoral learning academies	Three sectoral learning academies are being taken forward under the Brighter Futures Programme of Work (Built Environment; Care and Digital), to help attract and train a workforce to meet demand in these key sectors and support the local economy.	Deliver NL Academies projects which are funded via UK Shared Prosperity Fund (UKSPF). The Built Environment Academy and supporting Sector Board will implement, prioritise, and progress its plan of work and aim to implement a sustainable funding model for skills development within the industry. Within Care, a focus on collaborative apprenticeships is planned, along with ensuring pathways for people to work in the care sector are developed. Within the Digital Academy, work will be progressed to develop an approach to addressing the digital skills gaps within North Lanarkshire.	People Resources

<p><b>3.10</b></p>	<p>Supporting investment, via our Arms-Length External Organisations, that will continue to improve, modernise and expand commercial stock availability across North Lanarkshire</p>	<p>Planning approval has been obtained for three phases of development at Gartcosh Industrial Park. Phase 1 is complete with the construction of 3 industrial units totalling 60,000 sq.ft of class 4,5 and 6 floorspace. Following letting of the 3 units, the scheme is currently being marketed for sale by the JV company as an investment.</p>	<p>Conclude sale of Phase 1 and progress the second phase of development at Gartcosh Industrial Park which consists of a further 3 units totalling 69,000 sq.ft.</p>	<p>Fusion Assets</p>
<p><b>3.11</b></p>		<p>Fusion Assets have secured planning consent for a 41,000 sq.ft multi let industrial scheme at Condor Park consisting of 8 units. A further phase of enabling works has been completed. The terms of a Joint Venture have been agreed, subject to securing loan financing.</p>	<p>Progress delivery of Condor Park, Eurocentral through securing loan finance, tendering the construction contract and beginning construction of a speculative industrial scheme to provide an additional 41,000 sq.ft of industrial space.</p>	<p>Fusion Assets</p>
<p><b>3.12</b></p>		<p>Fusion Assets has delivered a total of 83,000 sq.ft across three buildings at Link Park, Newhouse (47,500 sq.ft at Plot A2 through a development agreement and 35,000 sq.ft on Plot A1 through direct build).</p>	<p>Following the successful letting of Building 2, explore funding opportunities to complete the development at Link Park, Newhouse by constructing a 20,000 sq.ft industrial unit on the remaining vacant plot.  This is subject to a successful NLC capital funding bid and will also include contributions from the Scottish Government's Vacant and Derelict Land Fund (VDLF) as well as Fusion Assets funding.</p>	<p>Fusion Assets</p>



Theme: Invest				
ERDP Priority 4: Continuing to improve our connectivity and develop new opportunities by transforming our road, rail and digital infrastructure				
Reference No.	ERDP Priority	What we've delivered so far...	What we'll aim to deliver during 2024/25...	Lead Team
4.1	Continue to deliver the City Deal Infrastructure Programme	<p><b>Ravenscraig Access Infrastructure</b></p> <p>Planning approval granted for new dual carriageway from Ravenscraig Regional Sports Facility to Motherwell at the Airbles Road/Windmillhill Street junction.</p> <p>Bridge crossing under the West Coast Mainline Railway was completed in 2023.</p> <p>Land acquisition/ CPOs concluded.</p>	<p>Continue to progress the delivery of Ravenscraig Access Infrastructure project to support the redevelopment and connect the M74 and M8 as part of the Pan Lanarkshire Transport Corridor.</p> <p>Commence demolition works to former business sites at Airbles Road and Windmillhill Street.</p> <p>Procure and award a contract for advanced ground works.</p> <p>Procure and award a contract for the dual carriageway construction works.</p> <p>Develop detailed designs for upgrading the A723 from New Craig Road junction at Ravenscraig to the M8 at Holytown.</p>	Enterprise Projects
4.2		<p>East Airdrie Link Road</p> <p>Ground investigation works complete and preferred option for East Airdrie Link Road identified.</p>	<p>Continue to progress the delivery of the East Airdrie Link Road to improve north/south road and active travel connectivity as part of the Pan Lanarkshire Transport Corridor.</p> <p>Progress Design Manual for Roads and Bridges (DMRB) Stage 3 consultancy services contract. Confirm alignment and commence design. Commence Environmental Impact Assessment.</p> <p>Secure Outline Business Case (OBC) approval from the Glasgow City Region City Deal Cabinet.</p>	

4.3		A8/M8 Corridor Access Improvements Outline Business Case (OBC) for A8/M8 Corridor Access Improvements project approved.	Progress delivery of the Orchard Farm roundabout to support the development of key business and industrial sites on the A8/M8 corridor. Secure Full Business Case (FBC) approval from the Glasgow City Region City Deal Cabinet.	Enterprise Projects
4.4		<b>Eurocentral Strategic Active Travel</b> Sustainable transport improvements form part of the A8/M8 Corridor Access Improvements project which was received Outline Business Case (OBC) approval	Progress delivery of the Eurocentral Strategic Active Travel project Appoint consultants to develop detailed designs for Phase 1 (Holytown to Eurocentral and Holytown to Newhouse) and Phase 2 (Whifflet Corridor). Commence procurement for construction works. Appoint consultants to carry out an options appraisal, select preferred option and prepare concept designs for Phase 3 (Bellshill to Mossend).	Enterprise Projects
4.5	Invest in the delivery of the council's Active Travel Strategy to ensure a comprehensive connection of active travel routes to key places across North Lanarkshire	13.46km of active travel routes created between 2019/20 and end of 2022/23. Project examples include Newhouse to Salsburgh, A71 Horsley Brae (Wishaw), South Biggar (Airdrie), Woodside Street (Coatbridge), Ravenscraig Active Travel Link Phase 2, and Motherwell Station Active Travel Phase 1A	Continue to develop the Active Travel Strategic Network Routes (SNRs), to ensure a portfolio of construction ready projects can then be progressed in line with external funding resources. Detailed designs for the 2 highest priority active travel Strategic Network Routes (SNRs) will be progressed during 24/25. These are: <ul style="list-style-type: none"> <li>• SNR7 (Uddingston to Caldercruix via Coatbridge and Airdrie utilising both NCN75 and A89 route operations)</li> <li>• SNR9 (Airbles Road to South Lanarkshire at Strathclyde Country Park and to Bothwell)</li> </ul>	Infrastructure & Transportation

4.6		<p><b>Ravenscraig Active Travel Links</b> Construction of Phase 1 and Phase 2 of the Ravenscraig Active Travel Links project completed.</p> <p><b>Motherwell Station Active Travel Links</b> Street to Braidhurst Industrial Estate) of the Motherwell Station Active Travel Links project completed. Detailed design of phases 1b and 1c (Motherwell Rail Station and town centre to the Civic Centre) complete.</p>	<p>Continue to progress delivery of the Motherwell Station Active Travel Links project. Complete detailed design for Phase 2 of the project (Bellshill Road).</p>	Enterprise Projects
4.7	Ensure that inclusive economic growth remains at the heart of opportunity to support affordable and accessible transport systems (via the Local Transport Strategy)	N/A	Develop North Lanarkshire's Local Transport Strategy, which will be the mechanism for delivering on this ERDP recommendation.	Infrastructure & Transportation
4.8	Support the delivery of Electric Vehicle (EV) charging infrastructure and other green transport solutions across North Lanarkshire	Progressed work to develop a Glasgow City Region EV Charging Strategy.	Develop and implement a Glasgow City Region approach to appoint a provider to increase, manage and maintain public EV infrastructure.	Community Operations
4.9	Work with the council's digital partner to install and invest in infrastructure that helps create one of the best and most affordable/accessible digital provisions in the UK.	Significant progress has been made against the fibre rollout to complete the Wide Area Network (WAN). This is key to enabling the provision of internet services and public wi-fi.	Completion of the councils Wide Area Network (WAN), integrating all Corporate and Education sites. Progress next phase of call off contracts covering public Wi-Fi and CCTV services.	Business Solutions

<p>4.10</p>		<p>As part of the Comms World Framework a number of community benefits have been delivered, including:</p> <ul style="list-style-type: none"> <li>• 6 Modern Apprentices recruited via NLC/Commsworld shared Apprenticeship Model</li> <li>• Delivery of SmartSTEM programme across North Lanarkshire schools including 1 primary school flagship event (200 attendees), 1 secondary school flagship event (200 attendees), and delivery of 20 individual primary school workshops to 1,418 pupils.</li> <li>• Development of an interactive, online map highlighting organisations and venues delivering community based digital services and resources across North Lanarkshire.</li> <li>• Delivery of a flagship business event “Accelerate North Lanarkshire” attended by 196 people in Motherwell Concert Hall and Theatre.</li> </ul>	<p>NLC and Commsworld Ltd will continue to maximise added value via the Framework Agreement for the provision of digital connectivity services and associated call-off contracts, ensuring the delivery of Community Benefits and additional value throughout 2024/25.</p> <p>The additional value will focus on increasing full fibre coverage, take-up of services and vouchers, choice &amp; innovation and future proofing.</p>	<p>Business Solutions</p>
-------------	--	--	---	---------------------------





**This document can be made available in a range of languages and formats, including large print, braille, audio, electronic and accessible formats.**

To make a request, please contact Corporate Communications at: [corporatecommunications@northlan.gov.uk](mailto:corporatecommunications@northlan.gov.uk)

'S urrainn dhuinn an sgrìobhaidh seo a chur ann an diofar chànanan agus chruthan, a' gabhail a-steach clò mòr, braille, cruth claisneachd agus cruthan dealanach agus ruigsinneach.

Gus iarrtas a dhèanamh, cuir fios gu Conaltradh Corporra aig: [corporatecommunications@northlan.gov.uk](mailto:corporatecommunications@northlan.gov.uk)

Niniejszy dokument mo na otrzyma w wielu ró nych j zykach i formatach, w tym równie du ym drukiem, alfabetem Braille'a, w wersji d wi kowej, elektronicznej i w innych dost pnych formatach.

Pro by nale y składa na r ce zespołu ds. komunikacji drog elektroniczn na adres: [corporatecommunications@northlan.gov.uk](mailto:corporatecommunications@northlan.gov.uk)

此文件可以多种不同语言和格式提供, 包括大字体、点字、音频、电子和易读格式。

如想提出请求, 请联系企业传讯部: [corporatecommunications@northlan.gov.uk](mailto:corporatecommunications@northlan.gov.uk)

اس دستاویز کو مختلف زبانوں اور صورتوں بشمول بڑے حروف، بریل، آڈیو، الیکٹرانک اور قابل رسائی صورتوں میں فراہم کیا جاسکتا ہے۔  
براہ کرم درخواست کے لیے کارپوریٹ کمیونیکیشنز سے اس پر رابطہ فرمائیں: [corporatecommunications@northlan.gov.uk](mailto:corporatecommunications@northlan.gov.uk)

Produced by

**NORTH LANARKSHIRE COUNCIL**

Growth Team

Enterprise and Communities

Ground Floor

Civic Centre

Motherwell ML1 1AB

[e.growthteam@northlan.gov.uk](mailto:e.growthteam@northlan.gov.uk)

**NORTHLANARKSHIRE.GOV.UK**

**INVESTORS IN PEOPLE**  
We invest in people Silver

**disability**  
**confident**  
LEADER