

ECONOMIC REGENERATION DELIVERY PLAN

ACTION PLAN

2025 - 2026



**LIVE
LEARN
WORK
INVEST
VISIT**

The Economic Regeneration Delivery Plan is a key strategic document which is aligned to The Plan for North Lanarkshire and other key strategies, policies and plans.

Together this strategic policy framework ensures that work is aligned with our priorities and enables the required resources and working practices needed to facilitate delivery of the shared ambition.

As a high-level investment framework, the Economic Regeneration Delivery Plan will be aligned with our composite capital programme and will be refreshed again at the end of 2027/28.

This Action Plan supports delivery of the Economic Regeneration Delivery Plan. It will be monitored and updated annually. Future updates can be found at www.northlanarkshire.gov.uk/ERDP



Live				
ERDP Priority 1: Developing housing that promotes improved quality of life and creates a better place to live				
Reference No.	ERDP Priority	What we've delivered so far...	What we'll aim to deliver during 2025/26...	Lead Team
1.1	Continue to focus investment towards the council's affordable housing stock to make sure that the target of 5,000 new council homes for North Lanarkshire is reached by 2035.	Between 2010/11 and 2023/24 NLC has delivered 1,351 new build homes across the authority via the New Supply Programme alone, with a further 268 scheduled to complete during 2024/25.	Completion of 53 new build homes during 2025/26.	New Supply
1.2			Begin construction on six new build developments, totalling 140 homes, during 2025/26.	New Supply
1.3		As of 31 March 2024, NLC has brought 753 homes into council ownership since the introduction of the Open Market / Empty Homes Purchase Schemes, with a further 100 estimated to complete during 2024/25.	120 Open Market / Empty Homes Purchase Scheme completions during 2025/26.	New Supply
1.4		As of 31 March 2024, NLC has acquired 205 new build homes from the private sector, with a further 82 planned to be completed during 2024/25.	Complete the acquisition of 20 new build off the shelf units during 2025/26.	New Supply
1.5	Continue to support the delivery of the affordable housing programme including intermediate tenures such as mid-market rent.	Between 2010/11 and 2023/24, 2,104 affordable homes have been delivered via the council's New Supply Programme and 2,444 by Registered Social Landlords (RSL's).	<p>Prepare the 2026/27 Strategic Housing Investment Plan (SHIP) which will identify sites to meet Local Housing Strategy priorities and maximises the use of available Scottish Government grant funding.</p> <p>Support the delivery of sites within the current 2025/26 SHIP and spend full Resource Planning Assumption (RPA) allocation.</p> <p>Develop proposals for mid market rent project(s) linked to town centre regeneration, subject to available funding.</p>	New Supply

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1.6	Enable private sector housing development to support the local economy and the regeneration of strategic sites such as Ravenscraig.	2,659 private tenure houses were completed and occupied across North Lanarkshire between 2019/20 and 2023/24. A further 720 private tenure units are estimated to be completed during 2024/25.	709 private tenure units estimated to be completed during 2025/26. Complete Review of 2025 Housing Land Audit. Progress new Local Development Plan. Launch Invest in NL service to help facilitate and accelerate investment in new housing.	Planning

Invest				
ERPDP Priority 2: Reshaping our town centres to ensure they provide modern and attractive centres that meet the needs of our communities				
Reference No.	ERPDP Priority	What we've delivered so far...	What we'll aim to deliver during 2025/26...	Lead Team
2.1	Establish and commence delivery of town action plans for all eight town centres (aligned with our approved town visions), agreeing short, medium and long-term investment plans for each.	Eight Town Visions were approved by committee in 2021. Town Action Plans have been developed and approved for Airdrie, Motherwell and Wishaw.	Town Action Plan Performance Framework to be developed with annual progress reports to be reported to Enterprise & Fair Work Committee, August 2025.	Growth
2.2		Coatbridge has been awarded £19.5m in funding from the UK Government's Long-Term Plan for Towns funding. A Town Board has been established and an Investment Plan has been drafted.	Continue to support Coatbridge Town Board to deliver on the approved Long-Term Plan for Coatbridge. Finalise Long Term Plan for Coatbridge and initial 3 year Investment Plan and submit to UK Government.	Growth
2.3		NLC acquired The Centre Cumbernauld in June 2023 with the intention of demolishing the megastructure and redevelop Cumbernauld town centre. First stage of consultation and engagement with businesses and residents has been completed.	Continue with The Centre Cumbernauld project, including procurement of an architect led design team during 2025/26, who will aid the development of the Masterplan. Conclude the procurement of the new long-term management agent for The Centre Cumbernauld. Progress demolition strategy including procurement of specialist demolition consultant.	Growth
2.4		Between 2010/11 and 2023/24 there were 1,662 new, social rented homes delivered within North Lanarkshire's town centres (including edge of town developments). These properties have been delivered by NLC and Registered Social Landlords (RSLs).	NLC and RSLs to deliver 59 new affordable homes within our town centres (including edge of town) during 2025/26.	New Supply

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2.5		NLC acquired the former Motherwell Town Hall from NLP in 2020.	Appoint main contractor and commence works on site to redevelop the Category C Listed, former Motherwell Town Hall to residential units for social rent as part of the New Supply Programme. Commence demolition of the old main hall and undertaken external repairs.	New Supply
2.6	Continue to prioritise funding and secure external investment for the regeneration of our town centres.	Placed Based Investment Programme secured so far: <ul style="list-style-type: none"> • £2.807m in 2021/22 • £2.436m in 2022/23 • £1.698m in 2023/24 • £0.830m in 2024/25 	Await confirmation of the Scottish Government's Placed Based Investment Programme (PBIP) and anticipated allocation for 2025/26.	Growth
2.7		£150k secured from Historic Environment Scotland (HES) and National Lottery Heritage Fund (NLHF) to develop plans during 2023/24 and 2024/25 to deliver a heritage-led regeneration project in Airdrie. A final stage application will be submitted to HES and NLHF to support the Rediscovering Airdrie project.	Submit funding application to HES and HLF for up to £2.5m. Subject to a successful funding award, commence delivery of the Rediscovering Airdrie project which may include: <ul style="list-style-type: none"> • the refurbishment and enhancement of Airdrie Library • a shopfront improvement scheme through grants to local property owners. 	Growth
2.8	Review how the council can be more effective in addressing failing buildings in our town centres.	Since 2018/19, 59 town centre buildings or vacant sites have been re- purposed or redeveloped (including edge of town), across the authority. A further 19 properties/sites have been acquired by the council with a view to either converting existing properties to residential developments, building new homes on cleared sites or upgrading commercial premises.	Continue to engage with local property / landowners with a view to acquiring key town centre properties / sites earmarked for conversion / redevelopment. Where necessary, commence CPO processes, as a last resort, if failure to purchase a site would be detrimental to town centre regeneration plans.	Growth & Planning

Invest				
ERDP Priority 3: Improving our business and industrial infrastructure, creating opportunities for investment and for companies to start-up or relocate here				
Reference No.	ERDP Priority	What we've delivered so far...	What we'll aim to deliver during 2025/26...	Lead Team
3.1	Promoting a mix of development across our motorway corridors and accessible business locations to support the development of our foundational economy as well as high-end growth.	<p>INVEST HERE website launched – a promotional tool to market North Lanarkshire.</p> <p>INVEST digital video campaign – a series of 7 video interviews featuring recent NL inward investment companies which as so far resulted in more than 3.7 million impressions and 20k clicks across YouTube and LinkedIn.</p> <p>INVEST brochure created – providing key data on NL as an attractive and supportive inward investment business location.</p> <p>INVEST trade press advertorial (September 2024) in Commercial Property Monthly, showcasing NL's success in attracting recent multimillion pound company investments.</p>	<ul style="list-style-type: none"> • Delivery of a relationship managed service (Invest in NL) to support businesses through the statutory consent process from enquiry to pre-planning to operational establishment. • Development of Invest NL Prospectus and marketing activities. • Mapping of available key sites and properties. • Development of Business and Industry Strategy which will inform sites identified for inclusion in the Local Development Plan. • Strengthening links with North Lanarkshire Properties and Fusion Assets to market and identify and promote key properties, sites and opportunities. • Delivery of support for filming locations and enquiries through Lanarkshire Screen Locations and North Lanarkshire Film Charter. 	Enterprise
3.2	Continuing to support enabling investment which brings our vacant and derelict land and brownfield sites into commercial use.	10.29 ha of land remediated or improved for business and industry use across North Lanarkshire between 2018/19 and 2023/24.	1.6 ha of land to be remediated or improved by Fusion Assets for business and industry use in 2025/26.	Fusion Assets

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3.3	Improving how we record and respond to enquiries from businesses to provide a coordinated approach across relevant council services to help attract, retain and expand business and employment opportunities.	<p>A six-month Invest in NL pilot commenced September 2023 as part of the new Programme of Work.</p> <p>The primary aim of the Invest in NL advisory team is to facilitate investment in NL by providing a co-ordinated advisory service to help accelerate the statutory consent process for developers.</p> <p>CRM system created to record any business enquiries and interactions, including promotional marketing and onward referrals.</p>	<p>Continue to progress delivery of the Invest in NL Programme of Work.</p> <p>Continued rollout of a CRM enquiry system.</p>	<p>Place</p> <p>Enterprise</p>
3.4	Building upon work which supports innovation and skill development through the development of sectoral learning academies.	<p>Three sectoral learning academies are being taken forward under the Brighter Futures Programme of Work (Built Environment; Care and Digital), to help attract and train a workforce to meet demand in these key sectors and support the local economy.</p> <p>Funded projects have taken place to support employers fill workforce gaps. Some examples are provided below:</p> <p>SP Energy Networks have employed 14 adult apprentices on a training programme with guaranteed employment upon completion. A further 4 roles are being developed by end 2024/25.</p> <p>47 participants attended digital training for 16–24-year-olds with support for 6 months post completion to enter into an apprenticeship. Outcomes are expected in the first half of 2025/26.</p>	<p>Continue to deliver NL Academies projects which are funded via UK Shared Prosperity Fund (UKSPF) – subject to allocation of funding.</p> <p>Built Environment</p> <p>Three priority workstreams will be progressed:</p> <ul style="list-style-type: none"> • The development and implementation of phase 1 of the Built Environment Academy. • The development of a Youth Engagement Strategy to engage and attract young people into the sector. • Research into the current and future North Lanarkshire skills demand and workforce demand. This workstream will also map the current supply chain ecosystem to identify clusters of expertise, areas of specialism and potential for growth. 	People Resources

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3.4		<p>15 over 18's attended a Futures in Construction Programme over 12 weeks with 10 gaining employment opportunities thereafter.</p> <p>Over 350 attendees participated in Low Carbon Learning programmes and Next Gen programmes supported by BE-ST. The participants ranged from S1-S6 pupils, Pathways and Virtual Schools participants and Teaching staff.</p> <p>The Built Environment Sector Board and Care Academy Steering Group are now established and have commenced.</p>	<p>Care</p> <p>The Steering Group will prioritise activity under 4 workstreams:</p> <ul style="list-style-type: none"> • attraction, recruitment, retention and wellbeing • pathways to care for young people • adult pathways to care • funding and procurement. <p>A focus on collaborative apprenticeships is planned, along with ensuring pathways for people to work in the care sector are developed within these.</p> <p>Digital</p> <p>Work will be progressed to engage with employers to gain a deeper understanding of skills and workforce challenges and gaps within this industry in North Lanarkshire to direct activity towards addressing these gaps.</p>	
3.5	Supporting investment, via our Arms-Length External Organisations, that will continue to improve, modernise and expand commercial stock availability across North Lanarkshire.	<p>Planning approval has been obtained for three phases of development at Gartcosh Industrial Park.</p> <p>Phase 1 at Gartcosh is complete with the construction of 3 industrial units totalling 60,000 sq.ft of class 4,5 and 6 floorspace.</p> <p>Following letting of the 3 units, the Phase 1 was successfully marketed and sold as an investment.</p> <p>At Ravenscraig, a six acre development plot was acquired and a programme of enabling works undertaken to create a development ready site.</p>	<p>During 2025/26 Fusion Assets will:</p> <ul style="list-style-type: none"> • Seek to secure funding for Phase 2 at Gartcosh Industrial Park and commence construction of 3 new industrial units, totalling 69,000 sq.ft. • Secure planning approval for Phase 4 at Gartcosh Industrial Park which consists of a 40,000 sq.ft single user site. • Ravenscraig – Examine the feasibility of undertaking a second phase of development at the Ravenscraig Employment Zone. • Condor park, Eurocentral – conclude Joint Venture, secure funding and commence construction of 41,000sq ft of industrial space. 	Fusion Assets

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3.5		At Link Park, Newhouse a second industrial building of 15,000 sqft was completed and let resulting in the creating of 72 additional jobs in North Lanarkshire.	<ul style="list-style-type: none"> Link Park, Newhouse - Complete construction of a 19,000 sq.ft industrial unit which represents the third and final phase of development on the site. <p>Secure share of £64.5m Glasgow City Region funding to progress additional business and industry regeneration projects at Ravenscraig and potentially Cumbernauld and Chapelhall.</p>	

Invest				
ERP Priority 4: Continuing to improve our connectivity and develop new opportunities by transforming our road, rail and digital infrastructure				
Reference No.	ERP Priority	What we've delivered so far...	What we'll aim to deliver during 2025/26...	Lead Team
4.1	Continue to deliver the City Deal Infrastructure Programme.	Ravenscraig Access Infrastructure Planning approval granted for new dual carriageway from Ravenscraig Regional Sports Facility to Motherwell at the Airbles Road/Windmillhill Street junction. Bridge crossing under the West Coast Mainline Railway was completed in 2023. Land acquisition/ CPOs concluded. Demolition works commenced to former business sites at Airbles Road and Windmillhill Street, due to be complete January 2025.	Continue to progress the delivery of Ravenscraig Access Infrastructure project to support the redevelopment and connect the M74 and M8 as part of the Pan Lanarkshire Transport Corridor. <ul style="list-style-type: none"> Commence advance service diversion works for the road construction. Finalise the scope of advanced groundworks and commence procurement. Prepare tender package for construction of the dual carriageway between Ravenscraig Regional Sports Facility and Airbles Road/ Windmillhill Street. 	Enterprise Projects
4.2		East Airdrie Link Road Preferred option for East Airdrie Link Road identified. Advance ground investigation works completed for preferred route. Outline Business Case (OBC) approved by Glasgow City Region City Deal Cabinet. First Draft of EALR alignment (preliminary design fix 1) complete and public and landowner engagement taken place. Environmental Impact Assessment Scoping report submitted to Planning.	Continue to progress the delivery of the East Airdrie Link Road to improve north/south road and active travel connectivity as part of the Pan Lanarkshire Transport Corridor. <ul style="list-style-type: none"> Complete preliminary design for the road alignment. Commence land acquisition strategy. Environmental Impact Assessment to be completed. Submit Planning application for the East Airdrie Link Road. Appoint consultants to progress design development of East Airdrie Link Road active travel. 	Enterprise Projects

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4.3		<p>A8/M8 Corridor Access Improvements.</p> <p>Outline Business Case (OBC) for A8/M8 Corridor Access Improvements project approved.</p> <p>The Orchard Farm roundabout project will support the development of key business and industrial sites on the A8/M8 corridor, with delivery led by a private sector partnership (PD Stirling and ID Meiklam Trust).</p> <p>Regular dialogue and meetings established with the private sector partners to discuss and monitor progress.</p>	<p>Progress delivery of the Orchard Farm roundabout to support the development of key business and industrial sites on the A8/M8 corridor.</p> <ul style="list-style-type: none"> Finalise a funding agreement with the private sector partnership for the City Deal contribution to the project. Maintain regular dialogue with the partnership to ensure progress towards target procurement and delivery dates in 2025 and 2026. Start preparing Full Business Case (FBC) for submission to the Glasgow City Region City Deal Cabinet, once procurement programme is finalised. 	Enterprise Projects
4.4		<p>Eurocentral Strategic Active Travel</p> <p>Sustainable transport improvements form part of the A8/M8 Corridor Access Improvements project which has received Outline Business Case (OBC) approval.</p> <p>Options appraisal undertaken and concept designs prepared for routes between Holytown and Eurocentral/Maxim Office Park; Holytown and Newhouse (Phase 1); Whifflet rail station to Shawhead (Phase 2).</p> <p>Consultants appointed to prepare detailed designs and prepare tender documents for Phases 1 and 2; assess options and develop concept design for a route between Bellshill and Mossend (Phase 3).</p>	<p>Progress delivery of the Eurocentral Strategic Active Travel project.</p> <ul style="list-style-type: none"> Completion of detailed design and tender preparation, options appraisal and concept design commission. Commence works procurement for Holytown to Eurocentral/Maxim and Whifflet Corridor routes and submit sub-project Full Business Case (FBC) for approval by the Glasgow City Region City Deal Cabinet. Commence construction. Commence procurement of detailed design and tender preparation services for Bellshill to Mossend route. 	Enterprise Projects

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4.5	Invest in the delivery of the council's Active Travel Strategy to ensure a comprehensive connection of active travel routes to key places across North Lanarkshire.	17.2km of active travel routes created between 2019/20 and end of 2023/24. Project examples include Newhouse to Salsburgh, South Biggar (Airdrie), Ravenscraig Active Travel Link Phase 2, Motherwell Station Active Travel Phase 1A and Alexander Street Active Travel (Wishaw).	Continue to develop the Active Travel Strategic Network Routes (SNRs), in line with external funding resources. Progress designs of: <ul style="list-style-type: none"> • SNR9 (Airbles Road to South Lanarkshire at Strathclyde Park and to Bothwell) • SNR7 (Uddingston to Caldercruix) • SNR6 (Stepps to Condorrat) • SNR8 (Glasgow City Council boundary on A74 to Newhouse) • SNR1 (Coatbridge to Muirhead) • SNR3 (North-South Corridor) Progress delivery of AT improvements: <ul style="list-style-type: none"> • Glasgow Road Phase 3, Wishaw (SNR3) • Alexander Street Phase 2, Wishaw (SNR3) • Belziehill Roundabout Phases 1 and 2 (SNR8) • Riverbank Hub Phase 3 and Orbiston Hub Phase 1 and 2 local links. 	Infrastructure & Transportation

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4.6		<p>Ravenscraig Active Travel Links</p> <p>Construction of Phase 1 and Phase 2 of the Ravenscraig Active Travel Links project completed.</p> <p>Feasibility Study and Options Appraisal commission awarded and in progress for a further phase of the project, from the Employment Access Area to Coursington Road.</p> <p>Motherwell Station Active Travel Links</p> <p>Muir Street (Motherwell Rail Station) to Braidhurst Industrial Estate Active Travel Links project completed.</p> <p>Detailed design of Motherwell Rail Station to the Civic Centre at Camp Street complete.</p> <p>Concept design for Bellshill Road complete.</p> <p>Works on West Hamilton Street route section complete; section between Asda and Civic Centre at Camp Street to commence in January '25.</p> <p>Feasibility study and options appraisal for route section between Camp Street and Airbles Road and Glencairn Street underway.</p>	<p>Ravenscraig Active Travel Links</p> <p>Subject to securing external funding, progress Ground Investigation work and detailed design for the preferred option identified from the feasibility study and options appraisal commission, for a route between the Employment Access Area and Coursington Road.</p> <p>Motherwell Station Active Travel Links</p> <p>Continue to progress delivery of the Motherwell Station Active Travel Links project.</p> <ul style="list-style-type: none"> Progress detailed design of routes sections between Camp Street and Airbles Road, Glencairn Street and Bellshill Road, subject to external funding. Deliver works on route section on Hope Street/ Muir Street, subject to external funding. 	Enterprise Projects

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4.7	Ensure that inclusive economic growth remains at the heart of opportunity to support affordable and accessible transport systems (via the Local Transport Strategy).	Local Transport Strategy development commenced during 2024/25.	Finalise and seek Committee approval of North Lanarkshire's Local Transport Strategy (LTS). The LTS will help prioritise available investment to ensure communities can access employment, education and leisure opportunities, support inclusive economic growth and contribute to reducing carbon emissions.	Infrastructure & Transportation
4.8	Support the delivery of Electric Vehicle (EV) charging infrastructure and other green transport solutions across North Lanarkshire.	Progressed work to develop a Glasgow City Region EV Charging Strategy.	Develop and implement a Glasgow City Region approach to appoint a provider to increase, manage and maintain public EV infrastructure.	Community Operations
4.9	Work with the council's digital partner to install and invest in infrastructure that helps create one of the best and most affordable/accessible digital provisions in the UK.	Significant progress has been made against the fibre rollout to complete the Wide Area Network (WAN). This is key to enabling the provision of internet services and public wi-fi. 320km of fibre built to date. 29 public parks now connected to the new ultra-fast fibre backbone network. 25 business parks now connected to the new ultra-fast fibre backbone network.	Progress next phase of call off contracts covering public Wi-Fi and CCTV services. Commsworld and partners to continue to invest in new Fibre to the Home coverage for residents including Airdrie, Coatbridge, Motherwell and Shotts.	Business Solutions

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4.10		<p>As part of the Comms World Framework a number of community benefits have been delivered, including:</p> <ul style="list-style-type: none"> • 6 Modern Apprentices recruited via NLC/Commsworld shared Apprenticeship Model. • Delivery of SmartSTEM programme across North Lanarkshire schools including 1 primary school flagship event (200 attendees), 1 secondary school flagship event (200 attendees), and delivery of 20 individual primary school workshops to 1,418 pupils. • Development of an interactive, online map highlighting organisations and venues delivering community based digital services and resources across North Lanarkshire. • Delivery of a flagship business event "Accelerate North Lanarkshire" attended by 196 people in Motherwell Concert Hall and Theatre. 	<p>NLC and Commsworld Ltd will continue to maximise added value via the Framework Agreement for the provision of digital connectivity services and associated call-off contracts, ensuring the delivery of Community Benefits and additional value throughout 2025/26.</p>	Business Solutions

This document can be made available in a range of languages and formats, including large print, braille, audio, electronic and accessible formats.

To make a request, please contact Corporate Communications at: corporatecommunications@northlan.gov.uk

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