

# ECONOMIC REGENERATION DELIVERY PLAN

## ACTION PLAN

2026 - 2027



**LIVE  
LEARN  
WORK  
INVEST  
VISIT**

The Economic Regeneration Delivery Plan is a key strategic document which is aligned to The Plan for North Lanarkshire and other key strategies, policies and plans.

Together this strategic policy framework ensures that work is aligned with our priorities and enables the required resources and working practices needed to facilitate delivery of the shared ambition.

As a high-level investment framework, the Economic Regeneration Delivery Plan will be aligned with our composite capital programme and will be refreshed again at the end of 2027/28.

This Action Plan supports delivery of the Economic Regeneration Delivery Plan. It will be monitored and updated annually. Future updates can be found at [www.northlanarkshire.gov.uk/ERPD](http://www.northlanarkshire.gov.uk/ERPD)



Live				
ERDP Priority 1: Developing housing that promotes improved quality of life and creates a better place to live				
Reference No.	ERDP Priority	What we've delivered so far...	What we'll aim to deliver during 2026/27...	Lead Team
1.1	Continue to focus investment towards the council's affordable housing stock to make sure that the target of 6,000* new council homes for North Lanarkshire is reached by 2035.  *target increased from 5,000 to 6,000 at Housing Committee in February 2025	Between 2010/11 and 2024/25 NLC has delivered 1,629 new build homes across the authority via the New Supply Programme alone, with a further 29 scheduled to complete during 2025/26.	Completion of 260 new build homes during 2026/27	New Supply
1.2			Begin construction on 8 new build developments, totalling 270 homes, during 2026/27	
1.3		As of 31 March 2025, NLC has brought 845 homes into council ownership since the introduction of the Open Market / Empty Homes Purchase Schemes, with a further 110 estimated to complete during 2025/26.	110 Open Market / Empty Homes Purchase Scheme completions during 2026/27	New Supply
1.4		As of 31 March 2025, NLC has acquired 301 new build homes from the private sector.	Begin construction on 75 off the shelf new build homes during 2026/27	
1.5		Continue to support the delivery of the affordable housing programme including intermediate tenures such as mid-market rent.	Between 2010/11 and 2024/25, 2,474 affordable homes have been delivered via the council's New Supply Programme and 2,368 by Registered Social Landlords (RSL's)	Prepare the 2027/28 Strategic Housing Investment Plan (SHIP) which will identify sites to meet Local Housing Strategy priorities and maximises the use of available Scottish Government grant funding. Support the delivery of sites within the current 2026/27 SHIP and spend full Resource Planning Assumption (RPA) allocation.  Finalise proposals and seek Committee approval for a mid-market rent programme linked to town centre regeneration, subject to available funding.

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1.6	Enable private sector housing development to support the local economy and the regeneration of strategic sites such as Ravenscraig.	<p>4,022 private tenure houses were completed and occupied across North Lanarkshire between 2019/20 and 2024/25.</p> <p>A further 653 private tenure units are estimated to be completed during 2025/26.</p>	<p>743 private tenure units estimated to be completed during 2026/27.</p> <p>Complete Review of 2026 Housing Land Audit</p>	Planning

Invest				
ERDP Priority 2: Reshaping our town centres to ensure they provide modern and attractive centres that meet the needs of our communities				
Reference No.	ERDP Priority	What we've delivered so far...	What we'll aim to deliver during 2026/27...	Lead Team
2.1	Establish and commence delivery of town action plans for all eight town centres (aligned with our approved town visions), agreeing short, medium and long-term investment plans for each.	<p>Eight Town Visions were approved by committee in 2021.</p> <p>Town Action Plans have been developed and approved for Airdrie, Bellshill, Kilsyth, Motherwell, Shotts and Wishaw.</p>	<p>Progress review of existing Town Action Plans, including community engagement.</p> <p>Develop a Town Action Plan for Coatbridge, linked to the Regeneration Plan for Coatbridge, as part of the UK Government's Pride in Place Programme funding.</p>	City Deal & Regeneration
2.2		<p>Coatbridge has been awarded £19.5m in funding from the UK Government's Pride in Place Programme (Phase 1)</p> <p>A Neighbourhood Board has been established and a Regeneration Plan and first 4-Year Investment Plan has been submitted to UK Government for approval.</p>	<p>Continue to support Coatbridge Neighbourhood Board to deliver on the approved Regeneration Plan for Coatbridge</p> <p>Commence the delivery phase of the programme from April 2026 – as set out in the 2026/27 – 2029/30 Investment Plan.</p>	City Deal & Regeneration
2.3		<p>UK Government has announced up to £20 million for Forgewood, North Motherwell &amp; Town Centre as part of the Pride in Place Programme (Phase 2)</p>	<p>Establish a Neighbourhood Board; progress community engagement and submit a Pride in Place Plan and 4-year Investment Plan for Forgewood, North Motherwell &amp; Town Centre by Winter 2026.</p>	City Deal & Regeneration
2.4		<p>NLC acquired The Centre Cumbernauld in June 2023 with the intention of demolishing the megastructure and redevelop Cumbernauld town centre.</p> <p>First stage of consultation and engagement with businesses and residents has been completed.</p> <p>Long-term management agent appointed for The Centre Cumbernauld.</p>	<p>Commence the Master-planning process, including consultation with various key stakeholders such as residents and businesses.</p> <p>Progress demolition strategy including procurement of demolition consultants.</p> <p>Achieve vacant possession of Phase 4, The Centre Cumbernauld, in preparation for demolition.</p>	City Deal & Regeneration

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2.5		Between 2010/11 and 2024/25 there were 1,767 new, social rented homes delivered within North Lanarkshire's town centres (including edge of town developments). These properties have been delivered by NLC and Registered Social Landlords (RSLs).	NLC and RSLs to deliver 127 new affordable homes within our town centres (including edge of town) during 2026/27.	New Supply
2.6		NLC acquired the former Motherwell Town Hall from NLP in 2020.  Main contractor appointed and works have commenced on site.	Complete the redevelopment of the Category C Listed, former Motherwell Town Hall to deliver 20 new homes for social rent as part of the New Supply Programme.	New Supply
2.7		The former Sharks Mouth pub site in Bank Street, Coatbridge, was demolished to enable redevelopment of the site.	Commence delivery of Bank Street development, a key gateway site to Coatbridge town centre.  This site will deliver 17 new homes for a mix of social rented and supported accommodation.	New Supply
2.8		North Lanarkshire Council's Housing Committee approved the redevelopment of the former Coats House office block in Airdrie.	Commence delivery of the conversion of Coats House, Gartlea Road, to convert the former social work office block to 28 affordable homes within Airdrie town centre.	New Supply
2.9	Continue to prioritise funding and secure external investment for the regeneration of our town centres.	£150k secured from Historic Environment Scotland (HES) and National Lottery Heritage Fund (NLHF) to develop plans during 2023/24 and 2024/25 to deliver a heritage-led regeneration project in Airdrie.  Final applications have been submitted to HES and NLHF to support the delivery phase of the Rediscovering Airdrie project.	Subject to successful funding awards, commence delivery of the Rediscovering Airdrie project which will include: <ul style="list-style-type: none"> <li>the refurbishment and enhancement of Airdrie Library</li> <li>third-party grants including a shopfront improvement scheme and a repair and conservation scheme, through grants to local property owners.</li> <li>A programme of activities linked to Airdrie's rich heritage</li> </ul>	City Deal & Regeneration

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2.10	Continue to prioritise funding and secure external investment for the regeneration of our town centres.	During 2025/26, North Lanarkshire Council launched the Town Centre Retail Business Fund - a pilot grant scheme aimed at supporting new and existing SMEs located within our town centres.	Evaluate the success of the Town Centre Retail Business Fund pilot scheme and explore next steps.	Enterprise
2.11	Review how the council can be more effective in addressing failing buildings in our town centres.	<p>Since 2018/19, 63 town centre buildings or vacant sites have been re- purposed or redeveloped (including edge of town), across the authority.</p> <p>A further 22 town centre properties/sites have been acquired by the council with a view to either converting existing properties to residential developments, building new homes on cleared sites or upgrading commercial premises.</p>	<p>Continue to engage with local property / landowners with a view to acquiring key town centre properties / sites earmarked for conversion / redevelopment.</p> <p>Where necessary, commence CPO processes, as a last resort, if failure to purchase a site would be detrimental to town centre regeneration plans.</p>	City Deal & Regeneration

Invest				
ERDP Priority 3: Improving our business and industrial infrastructure, creating opportunities for investment and for companies to start-up or relocate here				
Reference No.	ERDP Priority	What we've delivered so far...	What we'll aim to deliver during 2026/27...	Lead Team
3.1	Promoting a mix of development across our motorway corridors and accessible business locations to support the development of our foundational economy as well as high-end growth.	<p>INVEST HERE website launched – a promotional tool to market North Lanarkshire.</p> <p>INVEST digital video and social media campaign – a series of video interviews featuring recent NL inward investment companies. This has so far resulted in more than 6.4 million impressions and 52k clicks across YouTube and LinkedIn.</p> <p>INVEST brochure created – providing key data on NL as an attractive and supportive inward investment business location.</p> <p>New York Times advertorial / interview with NLC CEO highlighting NL as a prime inward investment location in Scotland / the UK.</p> <p>Rolling press release activity highlighting positive business performance statistics and large inward investors in NL during 2025/6</p>	<p>Launch a 10-year Business &amp; Industry Strategy for North Lanarkshire (2026-36) with identified actions.</p> <p>Update and refresh the Invest web site.</p>	Enterprise
3.2	Continuing to support enabling investment which brings our vacant and derelict land and brownfield sites into commercial use.	12.47 ha of land remediated or improved for business and industry use across North Lanarkshire between 2018/19 and 2024/25.	Fusion Assets will remediate and improve 1.1 ha of land to enable the creation of an employment hub at Ravenscraig.	Fusion Assets

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3.3	Improving how we record and respond to enquiries from businesses to provide a coordinated approach across relevant council services to help attract, retain and expand business and employment opportunities.	<p>A six-month Invest in NL pilot commenced September 2023 as part of the new Programme of Work.</p> <p>The primary aim of the Invest in NL advisory team is to facilitate investment in NL by providing a co-ordinated advisory service to help accelerate the statutory consent process for developers.</p> <p>CRM system created to record any business enquiries and interactions, enable digital marketing and record onward referrals.</p>	<p>Continue to progress and monitor delivery of the Invest in NL Programme of Work</p> <p>Adopt and utilise CRM system to support grant administration, business engagement and reporting requirements.</p> <p>Establish a relationship managed protocol for high value engagements i.e., sector specific and inward investment cases.</p>	<p>Place</p> <p>Enterprise</p>
3.4	Building upon work which supports innovation and skill development through the development of sectoral learning academies.	<p>Three sectoral academies are being progressed under the Brighter Futures Programme of Work (Built Environment; Care and Digital), to help attract and train a workforce to meet demand in these key sectors and support the local economy.</p> <p>1,040 people have been supported to date through NL Academies programmes through a combination of UK Shared Prosperity Funding, social value contributions and working in partnership with key stakeholders.</p>	<p>Continue to deliver NL Academies projects – subject to allocation of funding.</p> <p><b>Built Environment</b></p> <p>Three priority workstreams will be progressed:</p> <ul style="list-style-type: none"> <li>• The further development of the business case for phase 1 implementation of the Built Environment Academy.</li> <li>• The completion and roll out of the Built Environment Youth Engagement Strategy to engage and attract young people into the sector. This strategy will contain short and longer term actions to enhance attraction and engagement activities for young people into all careers in the industry.</li> </ul>	<p>People Resources</p>

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3.4			<ul style="list-style-type: none"> <li>• Research into the current and future North Lanarkshire skills and workforce demand has been completed during 2025. The outcomes from this research will be extracted and be used to inform data lead decision making within the Academy and Youth Engagement workstreams.</li> </ul> <p><b>Care</b></p> <p>The Steering Group will prioritise activity under 4 workstreams:</p> <ul style="list-style-type: none"> <li>• attraction, recruitment, retention and wellbeing</li> <li>• pathways to care for young people</li> <li>• adult pathways to care</li> <li>• funding and procurement.</li> </ul> <p>The collaborative apprenticeships in place jointly between NHS and NLC will continue to be monitored as it enters its second year and further opportunities for collaboration will be assessed to ensure pathways for people to work in the care sector are continued to be developed.</p> <p><b>Digital</b></p> <p>Work will be progressed to engage with employers to gain a deeper understanding of skills and workforce challenges and gaps within this industry in North Lanarkshire to direct activity towards addressing these gaps.</p> <p>Alignment will be made to the potential data centre developments within the region to explore the skills and workforce requirements within these projects.</p>	

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3.5	Supporting investment, via our Arms-Length External Organisations, that will continue to improve, modernise and expand commercial stock availability across North Lanarkshire.	<p>Planning approval has been obtained for three phases of development at Gartcosh Industrial Park.</p> <p>Phase 1 at Gartcosh is complete with the construction of 3 industrial units totalling 60,000 sq.ft of class 4,5 and 6 floorspace.</p> <p>Following letting of the 3 units, the Phase 1 was successfully marketed and sold as an investment.</p> <p>At Ravenscraig, a six acre development plot was acquired and a programme of enabling works undertaken to create a development ready site.</p> <p>At Link Park, Newhouse a second industrial building of 15,000 sqft was completed and let resulting in the creating of 72 additional jobs in North Lanarkshire.</p>	<p>During 2026/27 Fusion Assets will:</p> <ul style="list-style-type: none"> <li>• Commence construction of Phase 2, Gartcosh Industrial Park, delivering 69,000 sq.ft across 3 new industrial units</li> <li>• Commence construction of 41,000 sq.ft across 3 new industrial units at Condor Park, Eurocentral</li> <li>• Complete 30,000 sq.ft new industrial space at Ravenscraig, Phase 1</li> <li>• Secure funding for Ravenscraig Phase 2 and commence construction of 33,000 sq.ft across 2 new industrial units.</li> </ul>	Fusion Assets

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ERDP Priority 4: Continuing to improve our connectivity and develop new opportunities by transforming our road, rail and digital infrastructure				
Reference No.	ERDP Priority	What we've delivered so far...	What we'll aim to deliver during 2026/27...	Lead Team
4.1	Continue to deliver the City Deal Infrastructure Programme.	<p><b>Ravenscraig Access Infrastructure</b></p> <p>Planning approval granted for new dual carriageway link between Airbles Road/Windmillhill Street junction and the Ravenscraig Regional Sports Facility.</p> <p>Bridge crossing under the West Coast Mainline Railway was completed in 2023.</p> <p>Demolition works completed to former business sites at Airbles Road and Windmillhill Street in February 2025.</p> <p>Value Engineering Review completed July 2025. Public consultation undertaken on proposed scheme changes November/December 2025.</p> <p>Land acquisition/ CPOs concluded for the originally planned main works.</p> <p>Ongoing discussion with two landowners to agree voluntary land transfer to enable implementation of recommendations from Value Engineering Review.</p>	<p>Continue to progress the delivery of Ravenscraig Access Infrastructure project to support the redevelopment and connect the M74 and M8 as part of the Pan Lanarkshire Transport Corridor.</p> <ul style="list-style-type: none"> <li>• Undertake detailed design of amended scheme following public consultation feedback.</li> <li>• Complete enabling works and progress procurement of main works contractor.</li> </ul>	City Deal & Regeneration

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Reference No.	ERDP Priority	What we've delivered so far...	What we'll aim to deliver during 2026/27...	Lead Team
4.2	Continue to deliver the City Deal Infrastructure Programme	<p><b>East Airdrie Link Road</b></p> <p>Preferred option for East Airdrie Link Road identified.</p> <p>Ground investigation works completed for preferred route.</p> <p>Outline Business Case (OBC) approved by Glasgow City Region City Deal Cabinet.</p> <p>EALR preliminary design complete and public engagement taken place.</p> <p>Additional ground investigation works undertaken.</p> <p>Environmental Surveys undertaken for full scheme.</p> <p>Environmental Impact Assessment completed.</p> <p>Pre-Application Notice (PAN) submitted and associated consultations undertaken.</p>	<p>Continue to progress the delivery of the East Airdrie Link Road to improve north/south connectivity as part of the Pan Lanarkshire Transport Corridor:</p> <ul style="list-style-type: none"> <li>• Submission of second EALR planning application for full scheme.</li> <li>• Commence specimen design.</li> <li>• Confirm land strategy and continue engagement with landowners.</li> </ul>	City Deal & Regeneration

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4.3		<p><b>A8/M8 Corridor Access Improvements: Orchard Farm Roundabout</b></p> <p>Outline Business Case (OBC) for A8/M8 Corridor Access Improvements project approved.</p> <p>The Orchard Farm roundabout project will support the development of key business and industrial sites on the A8/M8 corridor, with delivery led by a private sector partnership (PD Stirling and ID Meiklam Trust)</p> <p>Regular dialogue and meetings are continuing with the private sector partners to discuss and monitor progress and delivery strategy.</p>	<p>Continue to work with the Mossend International Rail Freight Park Partnership to progress delivery of the Orchard Farm roundabout to support the development of key business and industrial sites on the A8/M8 corridor.</p>	City Deal & Regeneration
4.4		<p><b>A8/M8 Corridor Access Improvements: Eurocentral Strategic Active Travel</b></p> <p>Outline Business Case (OBC) for A8/M8 Corridor Access Improvements project approved.</p> <p>Options appraisal undertaken and concept designs prepared for routes between Holytown and Eurocentral/Maxim Office Park; Holytown and Newhouse (Phase 1); Whifflet rail station to Shawhead (Phase 2).</p> <p>Consultants appointed to prepare detailed designs and prepare tender documents for Phases 1 and 2; assess options and develop concept design for a route between Bellshill and Mossend (Phase 3).</p>	<p>Progress delivery of the Eurocentral Strategic Active Travel project:</p> <p>Complete procurement for contractors to deliver Phase 1 of the project</p> <ul style="list-style-type: none"> <li>• Commence construction on Holytown to Eurocentral/Maxim route</li> <li>• Procure consultants to prepare detailed designs for Bellshill Rail Station to Mossend and North Road (Phase 3).</li> <li>• Complete detailed design for Phase 3</li> </ul>	City Deal & Regeneration

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Reference No.	ERDP Priority	What we've delivered so far...	What we'll aim to deliver during 2026/27...	Lead Team
4.5	Invest in the delivery of the council's Active Travel Strategy to ensure a comprehensive connection of active travel routes to key places across North Lanarkshire.	<p>19.85km of active travel routes created between 2019/20 and end of 2024/25.</p> <p>Project examples include:</p> <ul style="list-style-type: none"> <li>• Newhouse to Salsburgh, South Biggar, Airdrie</li> <li>• Ravenscraig Active Travel Link Phase 2</li> <li>• Motherwell Station Active Travel Phase 1A</li> <li>• Alexander Street to Glasgow Road, Wishaw</li> </ul>	<p>Continue to develop the Active Travel Strategic Network Routes (SNRs), in line with external funding resources.</p> <p>Progress designs of:</p> <ul style="list-style-type: none"> <li>• SNR9 (Airbles Road to South Lanarkshire at Strathclyde Park and to Bothwell)</li> <li>• SNR7 (Uddingston to Caldercruix)</li> <li>• SNR6 (Stepps to Condorrat)</li> <li>• SNR1 (Coatbridge to Muirhead)</li> <li>• SNR2 (Croy to Craiglinn)</li> <li>• SNR3 (North-South Corridor)</li> </ul> <p>Progress or commence construction of:</p> <ul style="list-style-type: none"> <li>• SNR7 (Deedes Street to Stirling Road)</li> <li>• Orbiston Hub Phase 2 Part A (Bellshill Rail Station to Orbiston Hub via Hamilton Road; Bellshill Rail Station to Bellshill Pump Track via Motherwell Road)</li> <li>• Orbiston Hub Phase 2 Part C (Community Road)</li> </ul>	Infrastructure & Transportation

Invest				
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Reference No.	ERDP Priority	What we've delivered so far...	What we'll aim to deliver during 2026/27...	Lead Team
4.6		<p><b>Ravenscraig Active Travel Links</b></p> <p>Construction of Phase 1 and Phase 2 of the Ravenscraig Active Travel Links project completed.</p> <p>Feasibility Study and Options Appraisal commission awarded and in progress for a further phase of the project, from the Employment Access Area to Coursington Road.</p> <p><b>Motherwell Station Active Travel Links</b></p> <p>Muir Street (Motherwell Rail Station) to Braidhurst Industrial Estate Active Travel Links project completed.</p> <p>Detailed design of Motherwell Rail Station to the Civic Centre at Camp Street complete.</p> <p>Concept design for Bellshill Road complete.</p> <p>Works on route sections at West Hamilton Street and Asda to Civic Centre at Camp Street complete.</p> <p>Feasibility study and options appraisal for route section between Camp Street and Airbles Road and Glencairn Street underway.</p>	<p><b>Ravenscraig Active Travel Links</b></p> <p>Progress further Ground Investigation work and detailed design for the preferred option identified from the feasibility study and options appraisal commission, for a route between the Employment Access Area and Coursington Road.</p> <ul style="list-style-type: none"> <li>• Submit Planning application.</li> </ul> <p><b>Motherwell Station Active Travel Links</b></p> <p>Continue to progress delivery of the Motherwell Station Active Travel Links project.</p> <ul style="list-style-type: none"> <li>• Complete detailed design of route sections between Camp Street and Airbles Road and Bellshill Road.</li> <li>• Complete works to route section on Hope Street/Muir Street, subject to external funding.</li> </ul>	City Deal & Regeneration

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Reference No.	ERDP Priority	What we've delivered so far...	What we'll aim to deliver during 2026/27...	Lead Team
4.7	Ensure that inclusive economic growth remains at the heart of opportunity to support affordable and accessible transport systems (via the Local Transport Strategy)	Local Transport Strategy development commenced during 2024/25.	Launch Local Transport Strategy, subject to committee approval	Infrastructure & Transportation
4.8	Support the delivery of Electric Vehicle (EV) charging infrastructure and other green transport solutions across North Lanarkshire.	Progressed work to develop a Glasgow City Region EV Charging Strategy Procurement underway to appoint private sector partner to install new EV charge points that will be sited in local authority owned car parks and in on-street locations in communities across Glasgow City Region and manage existing EV charging infrastructure.	Complete procurement and award contract for expansion of EV charging points and manage existing EV charging points.	Community Operations

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Produced by

**NORTH LANARKSHIRE COUNCIL**

City Deal & Regeneration

Enterprise and Communities

Ground Floor

Civic Centre

Motherwell ML1 1AB

e. [NLCRegeneration@northlan.gov.uk](mailto:NLCRegeneration@northlan.gov.uk)

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